

# Solid Tumour Oncology Services in Sandwell and West Birmingham

Presentation to the Sandwell and Birmingham Joint Health Overview and Scrutiny Committee



18<sup>th</sup> October 2018



#### Changes to cancer services in Sandwell and West Birmingham

- 4 separate changes / projects
  - Haemo-oncology consolidation onto one site
  - Solid Tumour Oncology new provider
  - Acute Oncology Services ensuring stability
  - Pan-Birmingham Gynae-Oncology Centre new provider





## Background

- Each of the changes to cancer services in Sandwell and West Birmingham aims to ensure that high quality and sustainable services are provide as close to home as possible.
- Through the extensive patient, public and clinical engagement we have undertaken it is clear that people want have access to local services that are provided by clinicians that they can develop a long term relationship with.
- We are working together to redesign or develop cancer services in Sandwell and West Birmingham that comply with the preferred model identified through the engagement process .



# Solid Tumour Oncology





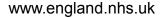
### **Cancer Review**

- Principles developed with clinicians and local patients
- Health needs assessment identified need for local access
- Series of patient engagement events and questionnaire to identify the priorities, develop and shortlist the options
- Clinical engagement with 40 local clinicians to explore opportunities, risks and challenges of the options and input into scoring criteria
- Clinical engagement with National Clinical Reference Group to seek
  external clinical review and scoring of options.
- Options appraisal patients, clinicians and commissioners, including Cancer Alliance
- Strong preference for a single specialist cancer centre to run the service from City and Sandwell Hospital sites
- Royal Wolverhampton Hospital confirmed unable to provide service, UHB asked to submit proposal
- Commitment from commissioners, UHB and SWBH to preferred option



#### **Proposed new service**

- NHSE has received a proposal from UHB that describes a service model for the delivery of a comprehensive Oncology Service, and a two phased approach to its implementation.
- A two phased approach would enable issues around facilities and estates, recruitment of staff and IT to be resolved.
- Details of outpatients clinics, day case treatment delivery and pharmacy arrangements will be finalised between the providers over the new few weeks.
- Existing patients will be able to choose to continue their care at the QE or Wolverhampton, and new patients will continue to have choice.





### **Next Steps**

- Finalise the details of the new service model with SWBH and UHB December 2018, including:
  - A refresh of the total clinics required, that considers current and future demand, to ensure sufficient space is made available.
  - Clinic plans to be finalised to ensure they maximise efficiency for both staff and patients, ensuring appropriate clinics run concurrently and reducing trips to hospital.
  - Plans finalised for up to 18 treatment chairs, 5 days a week, for the day unit, based on peak week time demand and the added impact of immunotherapies. Phase two would see an additional 8-9 treatment spaces, three days a week, based on demand.
- Complete the premises review of City Hospital and Sandwell Hospital and finalise location of new oncology unit – Nov 2018
- Mobilise new premises and service model March 2019
- Begin the transfer of patients





# Pan Birmingham Gynae-Oncology Cancer Surgery Centre





### Background

- Sandwell and West Birmingham Hospitals NHS Trust served notice on this centre in the summer 2017. It is one of 4 specialist centres in the West Midlands.
- The current service that is provided is for the whole of Birmingham, and beyond, not just Sandwell and West Birmingham. Commissioners preference is to keep the service in Birmingham.
- There are approximately 400 surgeries affected per year.
- Because of the specialist nature, just one potential Birmingham option emerged – a Consortium of providers involving Birmingham Women's Hospital and University Hospital Birmingham, with support from the exiting centre at the Royal Wolverhampton Trust to enable patients living closer to Wolverhampton the option of being treated there.



### **Pathway**

Radiotherapy at specialist cancer centre (as now)

Chemotherapy at local chemotherapy centre

Complex gynae cancer surgery requiring assistance of other specialist teams at specialist centre

Non-complex cancer surgery, non cancer gynae surgery at local unit

**Diagnostics at local unit** 

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#### **Patient access**

Local Authority	2015/16	2016/17	2017/18	Ave 2015/18
Birmingham City and Solihull Metropolitan	237	183	203	207.7
	<b>58.8%</b>	<b>52.0%</b>	<b>58.7%</b>	<b>56.6%</b>
Sandwell Metropolitan	66	75	63	68.0
	<b>16.4%</b>	<b>21.3%</b>	<b>18.2%</b>	<b>18.5%</b>
Walsall Metropolitan	41	42	37	40.0
	<b>10.2%</b>	<b>11.9%</b>	<b>10.7%</b>	<b>10.9%</b>
Other	59	52	43	51.3%
	<b>14.6%</b>	<b>14.8%</b>	<b>12.4%</b>	<b>14.0%</b>
Total	403	352	346	367



### **Project plan**

- To ensure service stability for patients and staff, SWBH has agreed to host the service at City Hospital for the current and next financial years.
- A detailed piece of work has begun to consider a wider range of options for this complex service than was possible in the original time period.
- This work will look at the best clinical model, as well as what may be required to facilitate a new service given there is not an existing provider that instantly meets the requirements.
- An update has been sent to patients already involved in engagement, and to 6 gynae - cancer charities who have also been asked to input into the communications and engagement plan and to contribute to the appointment of patient representatives to the Project Board.



### **Next Steps**

- Development of options, appraisal criteria and weighting, including development of 'model pathways' for each option – November 2018
- Engagement with patients, carers, , clinicians and stakeholders on options appraisal – November and December 2018
- Preferred option identified January 2019
- Further engagement following previous discussions with the JHOSC, and given the originating local authorities of patients and existing black country service, formal public consultation would only take place on a non-Birmingham option.
- Final decision April 2019
- Mobilisation for new service begins– April 2020





# **Questions?**

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